



Sustainability Report 2018 Colombia

**Our Way to Serve** 

# **Table of Contents**



8	

Bridgestone Corporation	
Corporate Philosophy In Figures Corporate Governance Global Corporate Social Responsibility (CSR) Commitment	

Bridgestone Latin America North (BS-LAN)

4

8

14

15

17

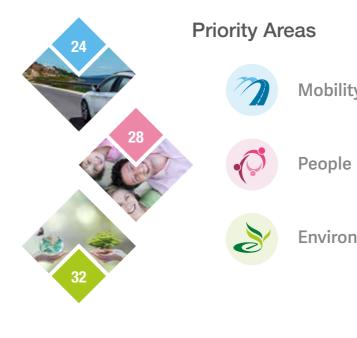
Message from the President and

Managing Director



4	In Figures Regional Corporate Governance
	Bridgestone Colombia

gestone Colombia	18
Products and Services	19
Awards and Certifications	19
Material Issues	20
Contribution to the Sustainable Development Goals (SDGs)	21





56

#### Management Fund

Compliance, Fair Business Contine Human Rights, L Safety, Industrial Procurement Quality and Cust

#### About this Report

Scope Stakeholders Materiality Analy GRI Content Ind

	22
у	24
	28
iment	32

damentals	36
ir Competition nuity (BCP), Risk Management Labor Practices al Hygiene	38 42 44 48
stomer Value	50 52
t	56
lysis dex	57 58 60 62



# Message from the **President and Managing Director**



#### Dear reader,

I am proud to present the *Fourth Sustainability Report 2018* for Bridgestone Latin America North (BS-LAN), an action that demonstrates the company's commitment to transparency and accountability.

In 1930, our founder, Shōjirō Ishibashi, undertook to make Bridgestone a company that can *Serve Society with Superior Quality*. Since then, we have understood that a sustainable company is one that is committed to creating value that is shared with its stakeholders and with society.

BS-LAN is a region consisting of different realities, where each market has its own peculiarities that together account for a vast array of opportunities. In terms of business, Mexico is our largest market, followed by Costa Rica —which covers all of Central America and the Caribbean—, and finally Colombia, which is experiencing strong development along with Ecuador.

2018 posed many challenges. In the economic realm, the change of government in Mexico and NAFTA negotiations were important developments, and we analyzed their potential impacts to our industry.

Socially and environmentally, we have come to face one of history's greatest challenges: climate change, a phenomenon that is seriously affecting people's health and safety and causing loss of biodiversity on the planet. In light of this scenario, it is absolutely necessary that all the world's companies actively engage in reducing greenhouse gas emissions. BS-LAN is actively working toward the global corporate target to reduce CO2 emissions by 50% by 2050.

In response to these challenges, in order to continue on the path of building a sustainable company, Bridgestone has a global commitment to Corporate Social Responsibility, *Our Way to Serve*, which across three Priority Areas (Mobility, People, and the Environment) and through six Management Fundamentals, provides guidance on how to improve our economic, social, and environmental performance, to positively impact our stakeholders.

As for **Mobility**, we have committed to making mobility simpler, safer, more accessible, and more integrated. As such, in 2018 we continued to promote a culture of road safety in this region through our *Think Before You Drive program*, which reached 16,403 people (including motorists, university students, and children). We also continued to develop new technologies such as Run-Flat, a tire that allows drivers to continue driving safely in case of a flat.

Regarding **People**, we seek to contribute to solving health, safety, and education problems in our communities. To this end, we have strengthened our corporate volunteering program, which in 2018 called upon 856 volunteers, providing 3,203 hours of charitable work. In addition to other projects, this year, volunteers worked together with Habitat for Humanity to rebuild the homes of 16 families from Tlaquiltenango, Morelos, one of the areas most affected by the 2017 Mexico earthquake.

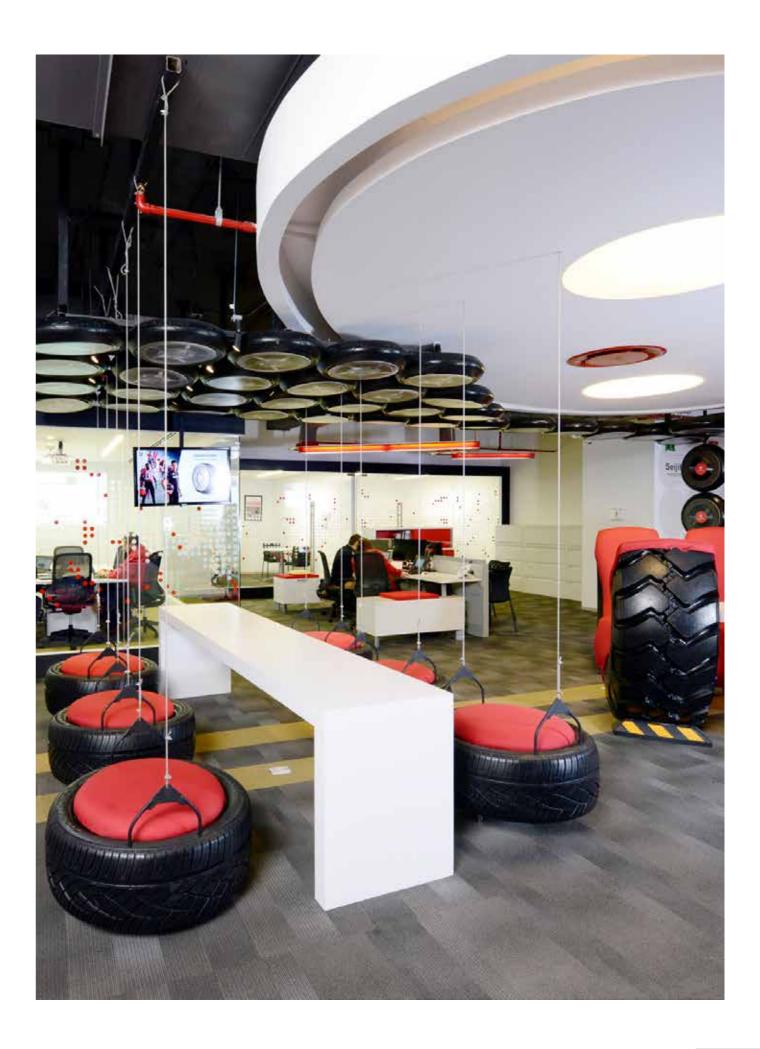
Finally, as for the **Environment**, this region works constantly toward achieving a sustainable society. Llantatón is one of our main community programs, and its goal is to promote recycling and reuse of end-of-life tires, thereby eliminating sites for outbreak of infection. 101 tonnes of end-of-life tires were collected in Costa Rica as well as 47 tonnes in Mexico. Waste management has also been a key part of our company's environmental strategy. At our Mexican plants we achieved a beneficial reuse rate of 96% in Cuernavaca and 99% in León, while at the Heredia plant in Costa Rica we achieved a rate of 97%.

One achievement that fills us with pride in our region is the recognition we received for our responsible internal management when we were awarded *Great Place to Work* certification in Mexico, Costa Rica, and Colombia, standing out as an employer that offers a positive organizational culture, respect for diversity, and benefits for its employees.

As the leader of BS-LAN, I am aware that we must act in congruence with the international agenda through local actions that drive harmonious growth and greater opportunity. For this reason, we incorporate the United Nations Sustainable Development Goals (SDGs) as an active part of our management, by defining goals and objectives to create a positive impact, as reflected in this report.

The changing reality we face each day requires that we acknowledge that the results obtained would not have been possible without the commitment, experience, and desire for self-improvement of all the people who are part of BS-LAN today. I would like to thank all our employees, customers, suppliers, and other stakeholders for their trust and for helping to ensure that Bridgestone fulfills its mission to *Serve Society with Superior Quality*.

Alfonso Zendejas President and Managing Director Bridgestone Latin America North (BS-LAN)







# **Corporate Philosophy**

Bridgestone's corporate philosophy offers a guide to building better products as well as better communities.

Bridgestone's mission, values, and commitment to sustainability and innovation define who we are, driving us to remain the global leader in tire technology and diversified products.

#### **Mission**

Bridgestone's mission came about as a result of the commitment of its founder, Shojiro Ishibashi, to Serve Society with Superior Quality.

Since beginning as a small tire supplier in Japan in 1930, and through the present day as a leading global company, Bridgestone has always worked with the conviction that it can make the world a better place. At a time when others were focused primarily on generating profits, Shojiro Ishibashi believed that a company that contributes to society will always be successful.

# Bridgestone **Corporation**





Shojiro Ishibashi, Founder

# The Bridgestone Essence

To achieve its mission, Bridgestone has established a set of shared values called Foundations, which demonstrate our commitment to providing customers with products and services of the best quality while giving back to the communities in which we operate. The Bridgestone Essence is comprised of the philosophy of the company's founder, our corporate culture, and the diversity that the company has achieved.



Sustainability Report 2018 Colombia

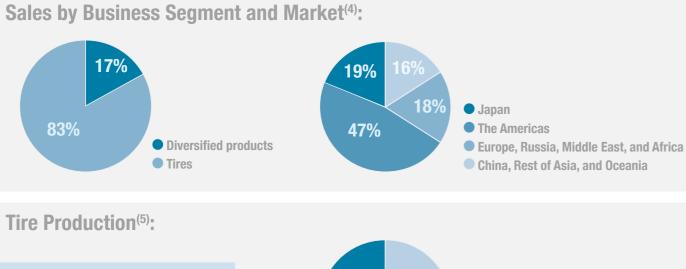
# **In Figures**

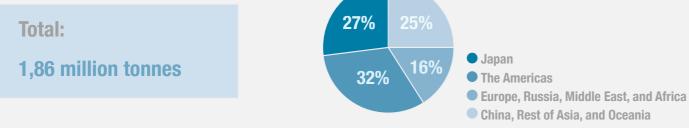
**Corporate Office: Japan** 

**Regional Headquarters:** 

- The Americas
- **Europe, Middle East, and Africa**
- China, Asia and Oceania
- ▶ 143,509 employees<sup>(1)</sup>

#### Sales<sup>(2)</sup>: USD 32.883 billion<sup>(3)</sup>





Research and Development Investment<sup>(6)</sup>: USD 932.8 million

For further information on financial results of the Bridgestone's Corporate Headquarters please visit: https://www.bridgestone.com/ir/financialdata/index.html

(1), (2), (4) and (5) As of December 31, 2018.
(3) and (6) Based on the rate of ¥111.00 to USD\$1.00, the approximate year-end rate



# **Corporate Governance**

The Bridgestone Corporate Group has a global governance structure that allows it to maintain transparency and trust with its stakeholders.

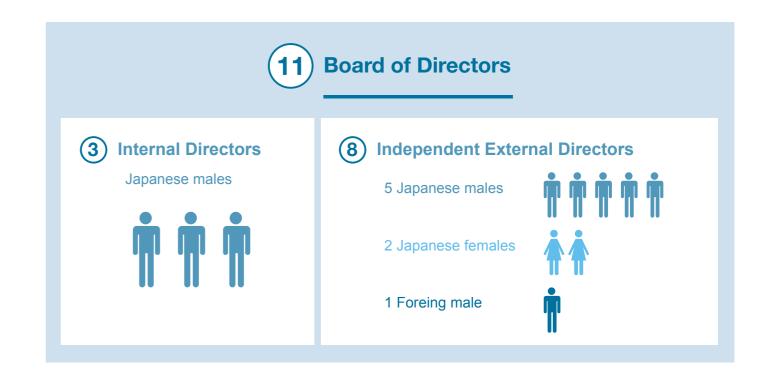
Bridgestone's Board of Directors is the Company's highest governing body. The Board is comprised of eight outside directors and three internal directors.

The CEO, COO, and executive officers report to the Board of Directors and are ultimately responsible for Bridgestone's performance. In order to implement the Board's most important strategic decisions, the Company has established a Global Executive Committee that is comprised of key executives from across the global organization that determines and oversees implementation of these policies and strategies.

#### **CSR** Governance

The CEO is responsible for the Company's Global CSR Commitment, Our Way to Serve. An Executive Vice President and Executive Officer of Bridgestone Corporation leads the Company's CSR strategy, engaging Global Executive Committee members, Strategic Business Unit presidents, members of the Global CSR Enhancement Committee, the Global Quality Management Committee, and Bridgestone employees worldwide.

For further information on Bridgestone's corporate governance system, please refer to the: https://www.bridgestone.com/corporate/governance/



# Global Corporate Social Responsibility (CSR) Commitment

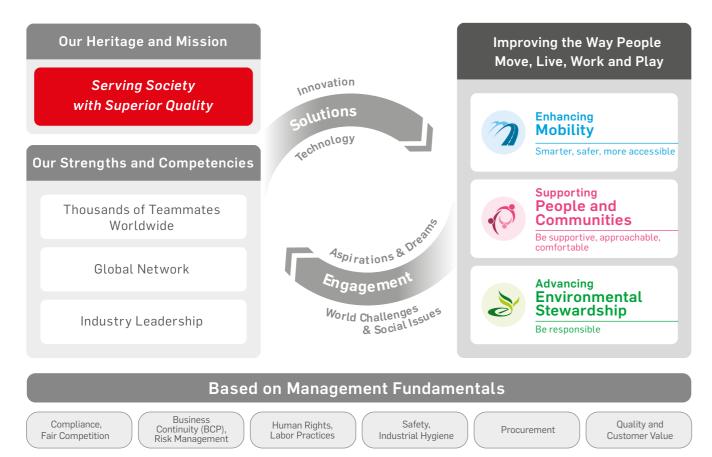
Created in 2017 and launched around the world, *Our Way to Serve*, the Bridgestone's Group Corporate Social Responsibility (CSR) Commitment, focuses on three Priority Areas—Mobility, People and Environment—that help improve the way people move, live, work and play.

These commitments are underpinned by six Management Fundamentals that articulate the high expectations the Group has for operating as a responsible business.



"Understanding that *Serving Society with Superior Quality* is our heritage and our mission, and embracing our responsibility to future generations as a global leader in our industries, Bridgestone and its teammates around the world employ innovation and technology to improve the way people move, live, work and play".





For further information on Bridgestone's Group Corporate Social Responsibility Commitment, please refer to the 2018 Bridgestone Sustainability Report: https://www.bridgestone.com/responsibilities/library/pdf/Sustainability\_Report\_2018\_E\_all.pdf





# Bridgestone Latin America North (BS-LAN)

Bridgestone Latin America North (BS-LAN) is a business unit that integrates manufacturing and sales operations of subsidiaries in Mexico, Costa Rica, Central America and the Caribbean, Colombia, and Ecuador, and BS-LAN in turn is a subsidiary of Bridgestone Americas, Inc. (BSAM) and Bridgestone Headquarters in Japan.

BS-LAN manufactures and markets a wide range of tires from the Bridgestone, Firestone and other associated brands, in order to meet the needs of varied customers: end consumers, manufacturers of original equipment, transportation companies, and agricultural businesses. Likewise, it has operations that focus on retreading tires for buses and trucks.

# **In Figures**

**Corporate Office:** 

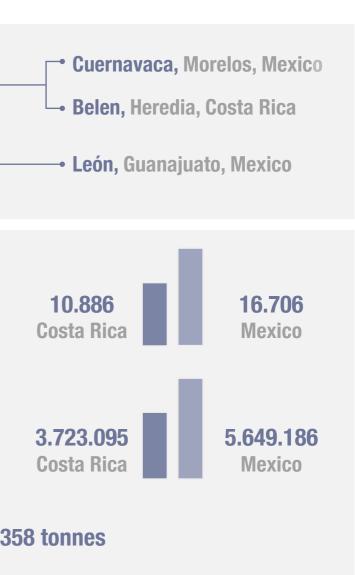
**Mexico City, Mexico** 

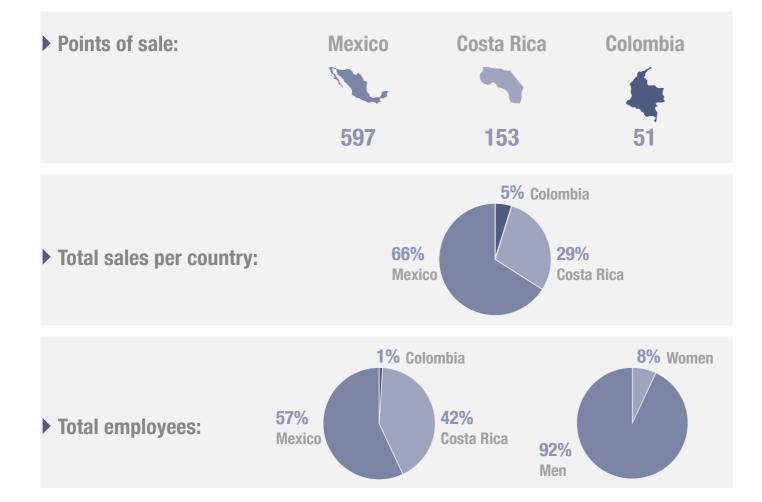
**Plants:** 2 tire production plants

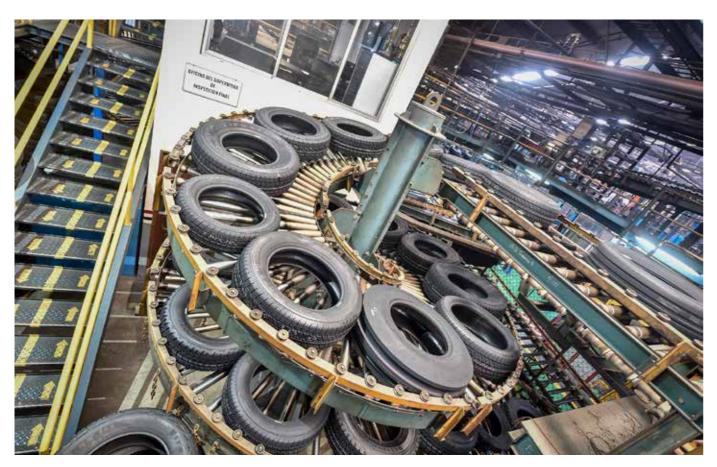
1 tire retreading plant

#### **Production:**

- Daily production: 27.592 tires
- Annual tire production: 9.372.281 tires
- Tire retreading annual production: 9.358 tonnes







# **Bridgestone Latin America North** (BS-LAN) Governance

This governing body is comprised of senior officers and managers, who are tasked with ensuring that the organization develops sustainably in a manner consistent with the vision that characterizes Bridgestone Americas and the Bridgestone Corporation.

The directors report directly to Bridgestone Americas and/or to the regional headquarters, applying the same international systems and quality standards in order to standardize and integrate operations and to foster compliance with the applicable regulations in each country.



f Directors		
Men	Women	
1		<b>m</b>
6	2	<b>* * * * *</b>
44	6	<b>n n n n </b>
1		Ŵ
3	1	<b>ŤŤŤ</b>
4		<b>m m m m</b>
26	1	<b>Ť Ť </b>

BRIDGESTONE Your Journey, Our Passion



# Bridgestone Colombia



# **Products and Services**

#### **Tires**

Bridgestone Colombia markets tires for cars and vans, trucks, buses, construction and mining vehicles, industrial and agricultural machinery, and motorcycles.

#### Retreading

Bridgestone Colombia plays a major role in the high-mileage tire retreading industry, offering technology, expertise, and support to the truck and bus market through its Bandag brand. The tire retreading system increases the lifespan of tires, which is why it plays a fundamental role not only managing vehicle fleets but protecting the environment, preventing hundreds of tires from being dumped in rivers or landfill sites.

# **Awards and Certifications**

#### Awards

2017 Supplier of the year - Chassis Category

#### Certifications

Great Place to Work (biennial 2017-2019)

IATF 16949:2016

ISO 9001: 2015







Organization

General Motors (GM) South America West

Organization

Great Place to Work Institute (GPTW)

International Organization for Standardization (ISO)

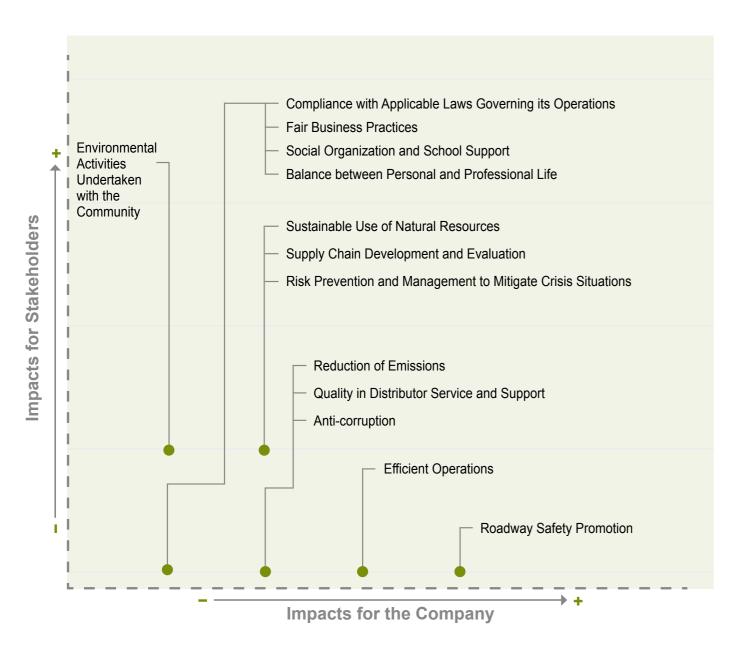
International Organization for Standardization (ISO)

# **Material Issues**

Bridgestone Colombia conducted a materiality analysis in order to understand its stakeholders' expectations and prioritize them based on their importance and influence.

This analysis shows a series of relevant issues that help the company to make assertive decisions regarding its stakeholders.

Through its three Priority Areas and its six Management Fundamentals, the company works on these material issues, measures its results, and establishes future commitments to minimize potential negative impacts and reinforce the positive ones.



# **Contribution to the Sustainable Development Goals (SDGs)**

In 2015, all countries comprising the United Nations approved the 2030 Agenda for Sustainable Development, which consists of 17 goals and 169 targets in five areas: people, prosperity, planet, peace, and partnership.

Bridgestone Colombia is committed to the Sustainable Development Goals and has identified its contribution as follows:



Examples of Existing Work Contributing to SDGs Targets

- Run-Flat Tires (3.6) (11.2)
- Think Before You Drive Campaign (3.6)

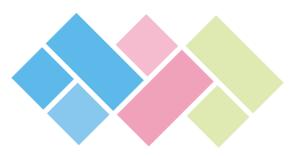
Bridgestone Christmas (1.1)

- LEED Certification (9.4) (13.2)
- Correct disposal of waste in partnership with Rueda Verde (12.5)
- Reforestation (15.2)

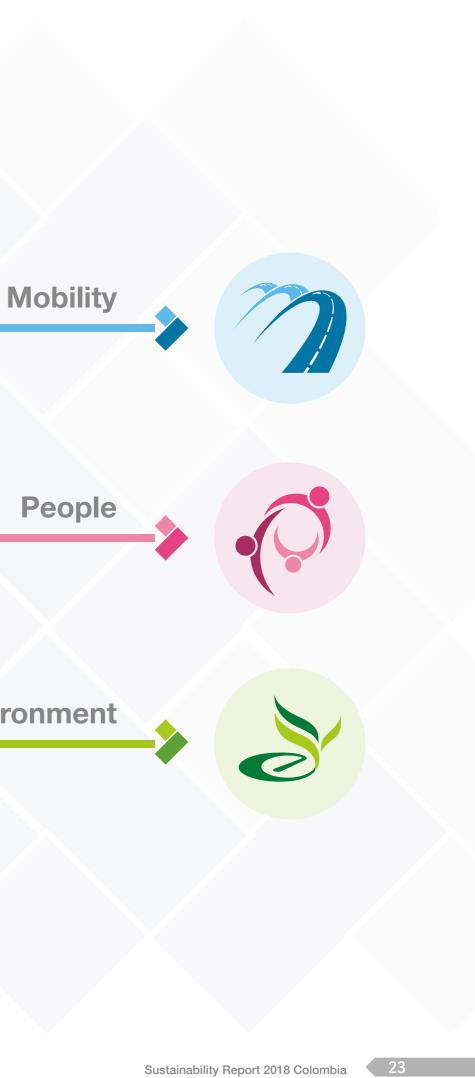
- Global Code of Conduct and Ethics Training (16.5)
- Partnerships (17.17)
- Crisis Management Program (16.6)
- Diversity Committee (5.1)
- Training and Talent Development of Employees (8.5)
- Health Services for Employees and their Family
- Global Sustainable Procurement Policy (12.2)
- Supplier Training, Development, and Evaluation (12.2)
- Distributor Evaluation and Development



# Priority Areas



Environment





# **Mobility**







# **Accessible Mobility**

Making smooth and seamless mobility available.



# **Smart Mobility**

goods move.



# **Safe Transportation**



In the fast-changing world of mobility, the Bridgestone Group is pioneering solutions that benefit end-users, customers, and society. Highperformance mobility can improve quality of life in cities with better public transportation, reduced congestion and traffic-related accidents, and increased accessibility.

Utilizing unique technologies to improve the way people and

Utilizing unique technologies to enhance safe mobility



### **Smart Mobility**

#### **Run-Flat Technology**

Bridgestone's Run-Flat technology allows travelling up to 80 kilometers per hour (50 miles) to a safety place after a puncture.

A reinforced material inside the walls of the tires allows a flat Bridgestone tire to continue carrying the weight of the vehicle after total loss of pressure.

Once the tire is punctured, the driver will feel no difference when driving, but thanks to the air pressure sensor, the car's computer will notify the driver using an indicator light.

#### **Road Safety Campaigns**

#### Think Before You Drive for Vacations - Colombia

- **3** programs conducted at service centers
- **120** free tire checks
- **340** informational brochures delivered
- **1.020** beneficiaries



#### **Safe Transportation**

Bridgestone Colombia promotes a road safety culture in the country. According to figures from the World Health Organization<sup>(7)</sup>, approximately 1.35 million people die each year as a result of traffic accidents. About 20 to 50 million people suffer non-fatal

injuries, and many of such injuries cause some type of disability.

Through different programs, Bridgestone contributes to raising awareness in society of the importance of road safety.

#### **Think Before You Drive**

Each year, Bridgestone Colombia conducts the Think Before You Drive campaign, which is designed to raise awareness among drivers regarding the most important actions to consider when driving, thereby promoting a culture of safe transport in the country.

During these days, tire pressure and conditions are checked for free by the company, handing out informational brochures with road safety tips at service centers and hypermarkets during the main vacation periods: Holy Week and summer.

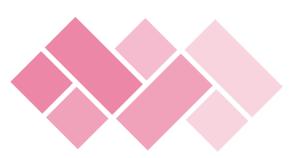


Think Before You Drive for Vacations - Ecuador

- **2** programs conducted at service centers
- 65 free tire checks
- **240** informational brochures delivered
- 720 beneficiaries



# People







#### **Contributing to a Safer Society**

Building safer communities through services, products, and corporate and individual initiatives.



job and life skills.



#### **Promoting Healthier Communities** Promoting access to the resources people need to lead healthier lives.

Bridgestone Corporation strives to make a positive impact on the communities where it operates around the world. The company is delivering on its People commitments by investing in a safer society, supporting accessible and inclusive education, and promoting healthier communities.

#### **Accessible and Inclusive Education**

Expanding education and training opportunities to develop





# **Contributing to a Safer Society**

#### Volunteer

One of the ways that Bridgestone Colombia supports communities is through its Corporate Volunteering program, which operates in four modalities:

Assistance Volunteering: Directs philanthropic support to communities, generating resources and fundraising.

**Volunteering at Events:** Activities that generate a positive impact through implementation or maintenance of infrastructure and related donations.

**Skill-Based Volunteering:** Encourages the participation of volunteers through transfer of skills and abilities to beneficiaries.

**Entrepreneurial Volunteering:** Promotes leadership and entrepreneurship among employees through execution of the volunteer's own projects with the program's advisory.

- ► **35** volunteers
- 185 volunteer hours
- ▶ 2.380 people benefited





# **Promoting Healthier Communities**

Bridgestone Colombia promotes initiatives to contribute to creating healthier and more prosperous communities in low income areas.

#### **Bridgestone Christmas**

Every year, Bridgestone Colombia organizes a Christmas campaign, bringing happiness to those most in need. In 2018, Bridgestone employees—through Semillas de Vida Eterna Foundation—had the opportunity to spend time with 40 children and provide them with food supply kits and presents.

▶ 40 children benefited

**20** volunteers





# **Environment**









#### In Harmony with Nature

Promote biodiversity by improving natural habitats and through education and research on the environment.



# **Value Natural Resources**

Continually improving natural resource conservation through operational improvements and product design.



Continually reduce emissions of Greenhouse Gases, including CO2, from our products' complete life cycle.



 Environmental Activities Undertaken with the Community
 Sustainable Use of Natural Resources Reduction of Emissions

With the social and environmental impact of climate change, resource depletion, and biodiversity loss becoming more pronounced, Bridgestone Corporation has established a framework to address these challenges and to contribute to ensuring a healthy environment for current and future generations.

#### **Reduce CO2e Emissions**



### In Harmony with Nature

Bridgestone Clombia seeks to promote a balance between human activities and respect for nature. To this end, it organizes activities to preserve biodiversity while also raising awareness among communities

#### **Reforestation**

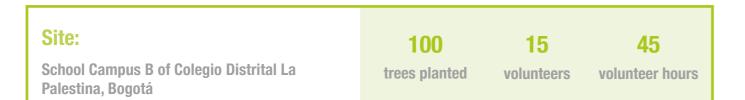
Trees are an essential part for the environmental health of communities. Bridgestone Colombia worked on this project together with the Planet Foundation to preserve and improve the natural habitats of the city of Bogotá, Colombia.













# Value Natural Resources

Aware of the importance of preserving the planet's natural resources, Bridgestone Colombia implements corporate efficiencies that allow it to reduce the consumption of valuable resources, thereby decreasing its environmental impact.

#### **LEED-Certified Building**

Commercial Interiors categories.

Argos Tower Features:

- Sustainability strategies
- Efficiency in the use of concrete in its construction
- Green roof for thermal control
- Water collection, treatment, and recycling

#### Waste

Bridgestone Colombia has a partnership with Rueda Verde, an NGO that develops a sustainable system of selective collection and environmental management of end-of-life tires, which purpose is to contribute to the environment preservation.

Tires collected by Rueda Verde undergo mechanical crushing processes until granulated or pulverized rubber is obtained. Then, this rubber is used to prepare modified mixtures used to refurbish and build roads, street furniture, synthetic courts, running tracks, and footwear, among other products.

Bridgestone Colombia, through the Rueda Verde program, has contributed to collect over 8 million end-of-life tires.



### **Reducing CO2 Emissions**

Pursuant to the target established by G8 global leaders in 2008, Bridgestone has agreed to accomplish a 50% global reduction in its CO2 emissions by 2050.

#### Bridgestone Colombia has established the following measures:

- The headquarters must be located at a LEED-certified building
- Use of energy-saving bulbs
- Logistics efficiency and product transportation

#### Bridgestone Colombia headquarters are located in Bogotá's Argos Tower-a building awarded with the LEED Silver certification (Leadership in Energy and Environmental Design), in the Core & Shell and

- Energy efficiency
- Crossed ventilation
- Sun breakers and windows with solar refraction coefficients





Business Continuity (BCP), Risk Management

Human Rights, Labor Practices

# Management **Fundamentals**



**Procurement** 

Quality and **Customer Value** 

# Compliance, Fair Competition

### Safety, **Industrial Hygiene**





# Compliance, **Fair Competition**





#### Ensure excellence through compliance and integrity.

To build trusting relationships with all stakeholders, Bridgestone ensures that ethical decision-making guides responsible business practices across all our operations

### Code of Conduct

In 2018, the new Global Bridgestone Code of Conduct was launched, based on its mission and its fundamental values.

The Code of Conduct provides a practice guide to managing ethical questions and applies both to employees and to suppliers and contractors. In addition, it establishes ethical guidelines to act with integrity, not only at work, but also in the market and in our communities.

To learn more about the Bridgestone Code of Conduct, you can review it here: https://www.bridgestone.com/corporate/library/corporate\_governance/pdf/Bridgestone\_global code of conduct.pdf

# **Compliance Committee**

The Compliance Committee is a support, monitoring, and internal reporting entity comprised of five members, one from each of the following areas: Office of the President, Auditing, Legal, Finance, and Human Resources.

Its functions include:

- Ensuring that people know and uphold the Code of Conduct
- to Bridgestone employees
- Promoting training on compliance, ethics, conflicts of interest, workplace harassment, etc.

#### Course

Ethics and Compliance

Appropriate Electronic Communication

Code of Conduct

Anti-corruption

**Management Fundamentals** 

Following up on complaints received through BridgeLine, mailboxes, and/or any other channel available

2018 Ethics and Compliance Training

Number of Employees Trained
29
29
34
30





### **Ethics and Compliance Week**

During the 2018 Ethics Week, various activities and conferences were held to review the concepts from the Bridgestone Code of Conduct, such as integrity at work, integrity in our communities, and training on the new code, allowing the development of a culture of ethics among employees.

### **BridgeLine Reporting Channel**

Bridgestone has established a set of reporting channels to allow employees and others to confidentially report suspected criminal activity, violations of the Code of Conduct or other company policies, or ethical questions or concerns.

BridgeLine reports can be made through the following ways:

Visitina: www.bridgestoneamericascompliance.com

Calling the Ethics Line: 01800 518 5262 

**NO** cases were presented through the reporting channels

### Anti-corruption

Bridgestone is a strong market competitor that has stood out by its clean selling practices and its adherence to standards.

The Code of Conduct establishes clear rules to maintain product safety and quality, a free and fair competition, honest sales practices, and to combat bribery and corruption.

Also, such code states that neither a Bridgestone employee nor a third party acting on behalf of Bridgestone may offer, under any circumstances, any gift to a government official or any other third party, or his/her representatives, with the purpose of obtaining or retaining business or any other commercial advantage.

### **Partnerships**

In keeping with the Bridgestone philosophy of being a good corporate citizen, the company works together with industry associations and public and private organizations.

#### Associations

- National Business Association of Colombia (ANDI)
- · American Business Council (CEA) in Colombia
- Colombian-American Chamber of Commerce (AMCHAM)
- National Retreading Association (ANRE) of Colombia
- National Retail Federation (FENALCO)

# **Regulatory Compliance**

During 2018, Bridgestone Colombia received no fines or penalties for violation of laws or regulations relating to environmental aspects or its performance within society that could be significant in regard to the company's net worth, financial situation, and consolidated results. Likewise, there were no legal suits detected relating to acts of discrimination or violation of human rights, or significant legal complaints with regard to working conditions.





# Business Continuity (BCP), **Risk** Management



#### We anticipate, prevent and mitigate risk, and when crises arise, we protect our people, property, and profits.

Crisis management is a fundamental aspect of business continuity, and for this reason, potential risks are divided into two categories from Bridgestone Japan: business strategy risks and operational risks. For both cases, Bridgestone has prepared a response plan for situations that are critical to operations.

For this reason, the company has created a business continuity and risk management working group, which focuses on the following five initiatives based on the Global Risk Management Policy:

- Fine tune and standardize the annual risk identification process in all Bridgestone companies
- Create a global definition and structure for crisis management and business continuity
- Improve risk management in the emergency action reports
- Develop a corporate travel risk management program
- Formalize the process for support between business units in crisis management

## **Crisis Committee**

Bridgestone Latin America North has a Crisis Committee which establishes a response plan and provides the necessary tools for decision makers, in order to respond in a fast, effective, and structured way.

This committee is essential to ensuring business continuity during critical times. Its particular nature lies in the fact that there are matters that must be addressed at the corporate level and others in which the region assumes the authority and responsibility to act and communicate.

# **Protection of Personal Information**

One important aspect in regard to regulatory compliance for Bridgestone is the protection of the personal information of company employees and candidates for employment. All their information is protected through a Corporate Privacy Notice, establishing the specifications and guidelines to ensure that personal information in the company's possession is handled appropriately.









Bridgestone fosters an inclusive culture to adopt and apply ethical labor practices, build trust with our employees, and respect diversity and fundamental human rights.

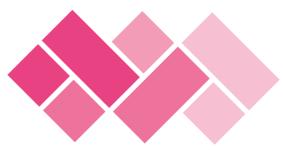
The company is committed to promoting fundamental human rights and responsible labor practices, not only because it is the right thing to do, but also because it is essential to improving the satisfaction and pride felt by its employees, which is key to the company's sustainable success.

# **Global Human Rights Policy**

Bridgestone's Global Human Rights Policy comprises fundamental principles which include:

- Respect for diversity and inclusion
- Prohibition of discrimination and harassment
- Focus on occupational health and safety
- Commitment to responsible labor practices
- Protection of freedom of expression and association

# Human Rights, Labor Practices





### Staff

The Bridgestone Colombia staff is made up of 33 employees, of which 36% are women and 9% are older than 50 years of age.

2018 Workforce by Gender ar	nd Age
-----------------------------	--------

Gender	Age	Total
Men	Under 30 years	5
	Between 30 and 50	13
	Over 50	3
Women	Under 30 years	1
	Between 30 and 50	11
	Over 50	0
Total		33

**15%** annual turnover

**6** new hires

### **Respect for Diversity**

Bridgestone Colombia offers an environment in which people with different values and personalities can work comfortably and demonstrate their skills. To make this possible, the company:

- Recognizes and respects the diversity of cultures and customs everywhere.
- Agrees with people's different points of view to create more value.
- Establishes a system in which employees can do their work with peace of mind and fully demonstrate their abilities in the different stages of their lives.
- The company has a Non-discrimination Policy and a Compliance Committee that investigates and received any complaint relating to discrimination and sexual harassment.
- In 2018, planning was conducted for a new Diversity Committee, defining the pillars upon which the committee will work in the coming years.
- Compensation policies for promotions and new hires establish that all employees have access to the same salary range according to their role in the organization.
- Life balance activities were carried out through family integration in the Family @Bridgestone program, which includes four dimensions: Kids, Parents, Wellness, and Diversity.
- All employees have a benefits package that exceeds the legal minimum in terms of health, family, culture, and wellbeing.

### Training

Bridgestone Colombia invests in the professionalization of its human capital implementing training and talent development programs.

#### **Employees Receiving Training**

	2018
Number of individual trainings	35
Hours of training	1.859
Average hours of training per employee	56
Investment in training	25.580 USD

- **30** individual technical training sessions:
- safety, quality, productivity, and other topics
- 27 employees in development programs: master's degrees, certifications, coaching, English, and others



Bridgestone Colombia maintains a commitment to working with its employees to improve their skills and performance.

All employees have a plan that allows them to clearly understand their career opportunities, as well as the growth and development they can provide to Bridgestone.

There are different programs that contribute to training and development:

Program	
Development of Dan Totsu Executive Skills	In partnership with ADEI receive training through their business and leade
Mentoring	Helps to develop the kn relationship between exp
Inside Track Internal Leadership Program	The purpose is to standa through an e-learning pla
Internship Program	Attracts talented young uknowledge and acquire possibility of being hired

Considering medium- and long-term challenges, the company carries out a performance evaluation with an integrated talent management system, Performance Management Appraisal (PMA).

The four PMA stages are:



**100%** of employees received a performance evaluation





#### Description

EN International Business School, Bridgestone employees a comprehensive platform that strengthens and develops ership skills.

**6** participants

nowledge, networks, and careers of employees through a perienced mentors and their mentees.

**2** participants

ardize the knowledge and competencies of team leaders latform.

**5** participants

university students who wish to strengthen their academic re professional experience with an internship, with the d after the end of the internship.

**3** interns

3. Annual review 4. Calibration of results



# Safety, Industrial Hygiene



#### Safety always comes first.

responsibility.

#### **Training and Awareness**

Bridgestone Colombia has implemented a training and awareness program so that employees may learn the protocols and how to act in the event of an eventuality.

8 employees trained in health and safety topics

16 hours of training

# **Occupational Health**

Bridgestone Colombia conducts various initiatives to promote healthy habits and sport.

Bridgestone Colombia's business scope has commercial purposes only; therefore, it does not pose greater risks to employees' health or safety. In 2018, there were no injuries, fatalities, or days lost due to diseases related to work activities.

#### **Medical Services**

Bridgestone Colombia offers services in psychology, nutrition, and family medicine. These services are 100% free for employees and 70% off for their family.

Also, all employees have medical and life insurance, as well as a retirement plan.



At Bridgestone, we make safety a business value. Creating a safe working place for all is everyone's





# **Procurement**



#### Create value to society through sustainable procurement practices.

chain:

1. Transparency	3. Qual
2. Compliance	4. Susta

### **Global Sustainable Procurement Policy**

In 2018, the Bridgestone Global Sustainable Procurement Policy was launched in 2018, reflecting the company's commitment to creating a prosperous and sustainable supply chain.

This policy establishes the expectation that business partners and key suppliers operate with respect for human rights, environmental standards, and product quality, while including additional requirements for the conservation and rights of the earth, traceability of point of origin, and resilience.

This new policy is consistent with Bridgestone's global target to use 100% sustainable materials in its products by 2050.

### **Supply Chain**

Bridgestone Colombia supply chain is made up of general input suppliers for the operation and management of the business.

**160** suppliers in 2018

90% from Colombia

Domestic suppliers represented 94% of purchasing expenditure



#### We are committed to creating value and continually working toward a sustainable society to realize longterm environmental, social, and economic benefits by incorporating the following into the entire supply

lity, cost, delivery (QCD), and innovationn ainable procurement practices

### Supplier Training, **Development**, and **Evaluation**

Bridgestone Colombia conducts an evaluation of its suppliers' understanding and implementation of the principles of sustainability in order to align them and build a fair and transparent business relationship.

Using forms and an established internal procedure, each person responsible for the service or product to be acquired must evaluate the supplier with the support of the purchasing area. Once the evaluation is completed, a meeting is held to report the outcome and clarify any questions.

Suppliers have a 30-day period to send a corrective action plan to Bridgestone for any nonconformities identified, which will be verified subsequently in an audit conducted by the company.

- The Annual Supplier Meeting was held to strengthen safety, ethical, and environmental policies and procedures; 37 suppliers attended.
- 11 ISO 14001-certified suppliers.
- Training and development by the GUIARTE supplier, who was certified under BASC standards.
- A visit to rubber plantations in Colombia was conducted.
- EC Cargo, Aduanamientos, Copetran, and Informa were awarded with the 2018 Supplier of Excellence Award.
- 37 evaluations were conducted to suppliers.



#### Creating customer value and trust.

To create a global framework in collaboration with all related Bridgestone Group entities and stakeholders to proactively identify, prioritize, and address customer quality issues in keeping with the intentions of our founder to *Serve Society with Superior Quality*.

#### **New Products**

To stay a step ahead in the development of high quality products, in 2018, Bridgestone Colombia launched the following new products:

Model	
DURAVIS R660	Intended for light transport to decrease irregular wea gentle and silent driving e
ALL SEASON	Passenger tire and SUV conditions—solid perform





# Quality and **Customer Value**

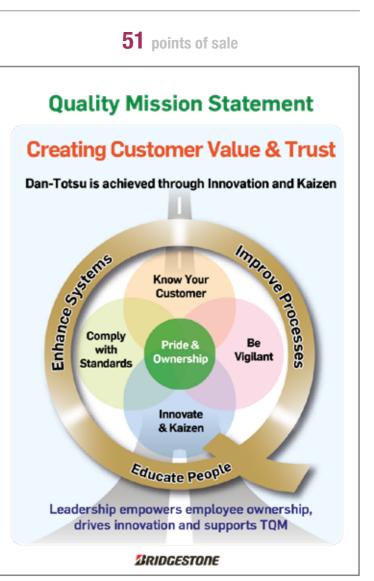




#### Description

ort vehicles, SUVs, and delivery vehicles; its design helps ear and cuts along the sides. Excellent performance with a experience.

designed to offer traction with grip in both wet or dry nance at all times.



### **Quality and Customer Service**

Thanks to its innovation and the commitment of its employees, Bridgestone Colombia achieves excellence and quality in its manufacturing, its value chain, and in all products and services delivered to customers.

Customer Service Channels				
Customer Type	Service Channel			
Manufacturers	Periodic meetings Email			
Distributors	Sales consultants Instructor Trader Sales hub Business advisor			
End Consumers	Website Service centers Social networks			

The Call Center followed-up **89%** of calls received in 2018

Average delivery time: 6 days Average customer service time: **2** minutes



### **Training and Development of Distributors**

#### **2018 Courses for Distributors**

Course Name	Description	Number of Participants	Percentage of Total Distributors
Leaving an Impression	Identifies the key points that customers want to be addressed at each point of sale to create a positive purchase experience.	25	50%
Consumer Products Clinic	Tools that allow the distributor to sell a product based on its benefits and compare it to the competition.	25	50%
JR Adjusters	Trains personnel from the distributor network at specific sites in the country on product adjustment, in order to promptly and professionally diagnose and address end user complaints.	45	67%
MR Adjusters	Trains personnel from the distributor network at the Bridgestone plant on adjustment of products from the Consumer Division and on the handling of the different things to address in a product complaint.	45	67%
Fleet Technician Training	Trains fleet technical staff for support and specialized advisory to end users of truck and retreaded tires.	45	67%

- Firestone University offered training on sales and new technologies to 80% of its distributors.
- of customers.
- staff.

#### **Evaluation of Distributors**

Today, there are national evaluation programs for our distributors, both on car & SUV and truck & retreading segments:

- Bridgestone Colombia.
- Retreading.

Bridgestone developed the Dual ID initiative, a new model for identifying points of sale, with the purpose of taking account of the current characteristics and evolution of the market, as well as meeting the needs

The Bridgestone Evolution project was developed. The purpose of this project is guaranteeing an excellent end-user service based on a loyalty and incentive plan specifically designed for point-of-sale

Car & SUV –5–Tire Program — It is conducted on a biannual basis in order to ensure that each point of sale (POS) identified with our brands meet the physical, visual, and operating standards set by

Truck & Retreading — Sophistication — It is conducted on a biannual basis in order to encouraging our distributors to deliver to our final customer our Comprehensive Solution: New Tire + Services +



# About this Report



The fourth Sustainability Report consolidated in Bridgestone Latin America North provides information on the activities and results of Bridgestone de Colombia S.A.S. in economic, social, and environmental areas during the period from January 1 to December 31, 2018.

#### Scope

The Report covers only the operations of Bridgestone de Colombia S.A.S., including Bogotá headquarters and Quito points of sale. It is independent of other subsidiaries and parent companies of Bridgestone Corporation.

This report has been prepared in accordance with the Comprehensive option of the GRI Standards, and complies with the Content and Quality Principles:

#### **Content Principles**

Stakeholder Engagement

Sustainability Context

Materiality

Completeness

The Corporate Communication and Social Responsibility Area was responsible for gathering the information, with the collaboration of the local operating divisions.

To request any additional details on the information from this Sustainability Report, contact the Bridgestone Latin America North (BS-LAN) Department of Corporate Communication and Social Responsibility via email: **BS\_LAN\_Prensa@la-bridgestone.com** 

This report has been verified by an independent third party, Firma Social, S.C. (AuditaRSE), which conducted a review of the contents to ensure that the report contains accurate information that is consistent with GRI Standards.



**Quality Principles** 

Accuracy

Balance

Clarity

Comparability

Reliability

Timeliness



### **Stakeholders**

Bridgestone wishes to maintain close relations with its stakeholders, establishing channels for dialogue and communication to understand the stakeholders' expectations and consider their priorities when making company decisions.

#### Stakeholder Dialogue Mechanisms

					Continuous
	Stakeholder	Description	Communic	ation Channels	Frequency of contact
	Employees	These are all Bridgestone staff members, whose rights are respected while promoting the development of their skills and abilities. The company respects diversity and encourages communication between employees and managers.	<ul><li>Meetings</li><li>Activities</li><li>Internal communications</li></ul>	<ul><li>Training</li><li>Courses and assessments</li><li>Audits</li></ul>	¢
	<b>Suppliers</b>	These vendors supply the necessary raw material for the company's daily production and operational activities. Bridgestone conducts fair and impartial transactions with them and promotes their sustainability policies.	<ul><li>Supplier meetings and assessments</li><li>Training</li></ul>	<ul><li>Email</li><li>Telephone</li></ul>	¢
Assoc	ciations and Institutions	These groups represent the interests of the sector to which Bridgestone belongs. They can be of a social or economic nature.	<ul><li>Meetings</li><li>Email</li></ul>	<ul> <li>Plant tours to learn about the company's quality systems, among others</li> </ul>	¢
	<b>OEMs</b> (Original equipment)	Automotive accombly plants, dealers, and end users represent these	<ul><li>Meetings</li><li>Audits</li><li>R&amp;D</li></ul>	<ul><li>Email</li><li>Direct communications</li></ul>	Ф
Clients	Business Partners (Dealers)	<ul> <li>Automotive assembly plants, dealers, and end users represent these.</li> <li>Bridgestone strives to ensure that it is Serving with Superior Quality</li> <li>by offering attractive products and services that respond to their</li> <li>needs, along with information to help them make better decisions.</li> </ul>	<ul><li>Meetings</li><li>Training</li></ul>	<ul> <li>Encounters</li> <li>Direct and permanent communications with the sales and marketing teams</li> </ul>	¢
	End Consumer		<ul> <li>Website</li> <li>Toll-free Customer Service Center phone number</li> </ul>	<ul><li>Market Research</li><li>Social Media</li><li>Email</li></ul>	$\diamond$
	Community	It refers to the people to whom the company's operations generate an impact or benefit. Bridgestone works to contribute to the development of the community, preserve natural resources and carry out activities for the benefit of social causes.	<ul> <li>Communication campaigns for</li> <li>employees and the community</li> <li>Direct communications with social organizations</li> </ul>	<ul><li>Campaigns on social networks</li><li>Website</li><li>Sponsorships</li></ul>	¢
	Authorities	These national and international external organizations and government bodies regulate and audit industry processes and operations.	<ul> <li>Meetings and participation in sector associations and initiatives</li> <li>Email</li> </ul>	<ul><li>Telephone</li><li>Meetings</li></ul>	Ф
	Media	It refers to the media for dissemination and creation of informative content, private or public, which have a direct impact on Bridgestone and its environment.	<ul><li>Email</li><li>Events</li></ul>	<ul><li>Telephone or in person</li><li>Press conferences</li></ul>	¢



### **Materiality Analysis**

In 2017, Bridgestone Latin America North (BSLAN) conducted a materiality analysis, which remains current, with the following objectives:

- Identify the perceptions of stakeholders regarding the company's performance regarding sustainability, consistent with Our Way to Serve (according to the three Priority Areas and six Management Fundamentals).
- Prioritize the expectations and/or needs of stakeholders through an indirect dialogue (survey), in order to establish the topics covered in this Sustainability Report.

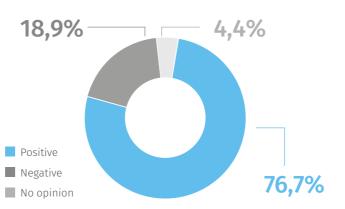
The materiality analysis was carried out in adherence to the GRI Guidelines and Standard G:35 of the Institute of Technical Standards of Costa Rica (INTECO). The materiality analysis focused initially on approaching internal and external stakeholders, so as to acknowledge their expectations and perceptions regarding sustainability at Bridgestone. In so doing, important topics were identified for the continued development of the company's regional sustainability plan, seeking to align priority points of the plan with the interests of the stakeholders and the company's business objectives.

One of the main conclusions for Colombia —according to the Materiality Analysis— is that stakeholders hold a positive view of the company's sustainability, in excess of 83% on average.

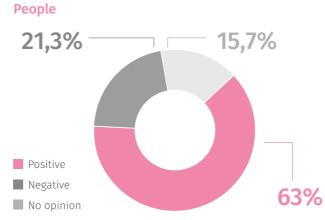
#### Colombia

In addition to consider the stakeholders' priorities (results of the survey), relevant issues determined internally were taken into account due to the importance given by each department for the management of the organization, the impact that such issues have on the main CSR subjects according to ISO 26000, and the importance that reflected this topic in the media (news monitoring) in 2017. Also, a sustainability best practices benchmark analysis was conducted on Bridgestone competitors in Colombia.

#### Mobility

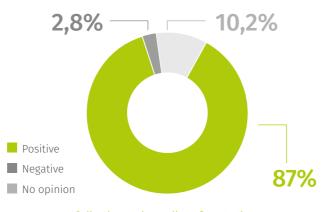


Efficient operations (Reduction in time and costs to offer better products and services)



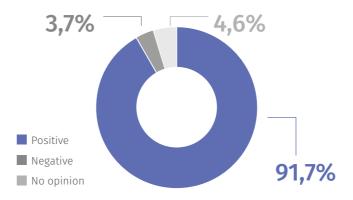
Environmental activities undertaken with the community

#### Environment



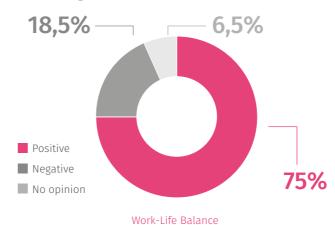
Collection and recycling of waste tires

#### **Compliance and Fair Competition**

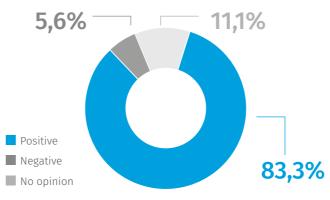


Fair Business Practices (Logistics, Distribution, and Fair Prices for Distributors)



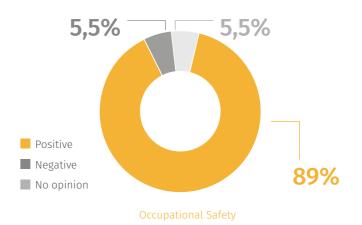


#### **Business Continuity (BCP) and Risk Management**





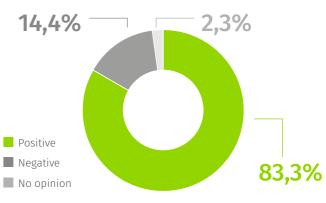
#### **Industrial Hygiene and Safety**



Procurement

Supply chain development and evaluation (Alignment with ethical and socio-environmental standards)

#### **Quality and Customer Value**



Quality in Customer Service and Support

# **GRI Content Index "in accordance" with GRI Standards: Comprehensive Option**

GRI Standard	Disclosures	Page/Direct Answer	Omissions	GRI Standard	Disclosures
	GRI 101: Four	idation 2016			102-19 Delegating authority
<b>General Disclosur</b>	res				
	102-1 Name of the organization.	Scope p.57		GRI 102: GRI 102-23 órgano 102-24 del máx 102-25 GRI 102: GRI 102: General Disclosures 2016 General Disclosures 2016 102-27 colectiv de gobi 102-28 desemp de gobi 102-29 de impa ambien 102-30 de gest 102-31 environ 102-31 environ	Scope p.57
	102-2 Activities, brands, products, and services.	Products and Services p.19			GRI Content Index p.62 An Independent Assurance
	102-3 Location of headquarters	Back cover p.69			Report was not performed.
	102-4 Location of operations	Bridgestone Corporation in Figures p.10			102-23 Presidente del máximo
	102-5 Ownership and legal form	Scope p.57			órgano de gobierno
	102-6 Markets served	Products and Services p.19			
		Bridgestone Corporation in Figures p.10			102-24 Nominación y selección del máximo órgano de gobierno
	102-7 Scale of the organization	Bridgestone Corporation in Figures p.15			102-25 Conflictos de interés
		Staff p.45			
	102-8 Information on employees and other workers	Staff p.45			102-26 Función del máximo órgano de gobierno en la
	102-9 Supply chain	Supply Chain p.51			selección de objetivos, valores
GRI 102:	102-10 Significant changes to	Scope p.57			y estrategia
General	the organization and its supply chain				102-27 Conocimientos
Disclosures 2016	102-11 Precautionary Principle	Business Continuity (BCP), Risk		Disclosures 2016	colectivos del máximo órgano
	or approach	Management p.43			102-28 Evaluación del
	102-12 External initiatives	Awards and Certifications p.19			desempeño del máximo órgano
		Contribution to the SDGs p.21			de gobierno
	102-13 Membership of associations	Partnerships p.41			102-29 Identificación y gestión de impactos económicos,
	102-14 Statement from senior	Message from the President			ambientales y sociales
	decision-maker	and Managing Director p.5			102-30 Eficacia de los procesos
	102-15 Key impacts, risks, and	Message from the President			de gestión del riesgo
	opportunities	and Managing Director p.5			102-31 Review of economic,
	102-16 Values, principles, standards, and norms of	Corporate Philosophy p.9			environmental, and social topics
	behavior	Code of Conduct p.39			102-32 Highest governance
	102-17 Mechanisms for advice and concerns about ethics	BridgeLine Reporting Channel p.40			body's role in sustainability reporting
	102-18 Governance structure	Corporate Governance p.11			102-33 Communicating critical
		https://www.bridgestone.com/			concerns
		corporate/locations/index.html			102-34 Nature and total number of critical concerns

	Page/Direct Answer	Omissions
ty	Corporate Governance p.11	
	https://www.bridgestone.com/	
	corporate/locations/index.html	
	CSR Governance p. 11	
	Materiality Analysis p.60	
е	Corporate Governance p.11	
	https://www.bridgestone.com/	
	corporate/locations/index.html	
ximo	Corporate Governance p.11	
	https://www.bridgestone.com/	
	corporate/locations/index.html	
cción	Corporate Governance p.11	
oierno	https://www.bridgestone.com/	
és	corporate/locations/index.html	
es	Corporate Governance p.11 https://www.bridgestone.com/	
	corporate/locations/index.html	
10	Corporate Governance p.11	
	https://www.bridgestone.com/	
lores	corporate/locations/index.html	
	-	
	Corporate Governance p.11	
ano	https://www.bridgestone.com/	
	corporate/locations/index.html	
	Corporate Governance p.11	
rgano	https://www.bridgestone.com/	
- <b>1</b>   <b>6</b>   <b>6</b>	corporate/locations/index.html	
stión	Corporate Governance p.11	
	https://www.bridgestone.com/ corporate/locations/index.html	
cesos	Corporate Governance p.11	
00303	https://www.bridgestone.com/	
	corporate/locations/index.html	
iic,	CSR Governance p. 11	
topics		
ce	CSR Governance p.11	
у	Scope p.57	
itical	CSR Governance p. 11	
umber	Corporate Governance p.11	
	https://www.bridgestone.com/	
	corporate/locations/index.html	
	· ·	

GRI Standard	Disclosures	Page/Direct Answer	Omissions	GRI Standard	Disclosures	Page/Direct Answer	Omissions
	102-35 Remuneration policies	Corporate Governance p.11		Material Topics			
		https://www.bridgestone.com/			Econo	omic	
		corporate/locations/index.html	•	Anti-corruption			
	102-36 Process for determining remuneration	Corporate Governance p.11 https://www.bridgestone.com/			103-1 Explanation of the	Compliance, Fair Competition	
		corporate/locations/index.html		GRI 103:	material topic and its Boundary	p.39	
	102-37 Stakeholders'	Corporate Governance p.11		Management	103-2 The management approach and its components	Compliance, Fair Competition p.39	
	involvement in remuneration	https://www.bridgestone.com/		Approach 2016	103-3 Evaluation of the	Compliance, Fair Competition	
		corporate/locations/index.html			management approach	p.39	
	102-38 Annual total compensation ratio	Corporate Governance p.11 https://www.bridgestone.com/			205-1 Operations assessed for	Compliance Committee p.39	
	compensation ratio	corporate/locations/index.html			risks related to corruption		
	102-39 Percentage increase in	Corporate Governance p.11		GRI 205: nti-corruption	205-2 Communication and training about anti-corruption	2018 Ethics and Compliance Training p.39	
	annual total compensation ratio	https://www.bridgestone.com/		2016	policies and procedures	rialing p.00	
		corporate/locations/index.html			205-3 Confirmed incidents of	BridgeLine Reporting Channel	
	102-40 List of stakeholder	Stakeholders p.58			corruption and actions taken	p.40	
	groups 102-41 Collective bargaining	N/A			Unfair Cor	•	
	agreements	N/A			103-1 Explanation of the	Compliance, Fair Competition	
	102-42 Identifying and selecting	Stakeholders p.58		GRI 103:	material topic and its Boundary 103-2 The management	p.39 Compliance, Fair Competition	
	stakeholders			Management	approach and its components	p.39	
GRI 102:	102-43 Approach to stakeholder	Stakeholders p.58		Approach 2016	103-3 Evaluation of the management	Compliance, Fair Competition	
General	engagement				approach	p.39	
Disclosures 2016	102-44 Key topics and concerns raised	Materiality Analysis p.60		Unfair Competition	206-1 Legal actions for anti-	No cases of this type occurred.	
	102-45 Entities included in the consolidated financial statements	Scope p.57			competitive behavior, anti-trust, and monopoly practices		
				Environmental			
				Energy			
	102-46 Defining report content and topic Boundaries	Materiality Analysis p.60			103-1 Explanation of the	Value Natural Resources p.35	
	102-47 List of material topics	Materiality Analysis p.60		GRI 103:	material topic and its Boundary	·	
	102-47 List of material topics	Scope p.57		Management	103-2 The management	Value Natural Resources p.35	
	information			Approach 2016	approach and its components	Value Natural Descurress a 25	
	102-49 Changes in reporting	Scope p.57			103-3 Evaluation of the management approach	Value Natural Resources p.35	
	102-50 Reporting period	Scope p.57			302-1 Energy consumption	The Bridgestone Colombia	
	102-51 Date of most recent	Scope p.57			within the organization	offices are located in a LEED	
	report	0 57				Silver certified building.	
	102-52 Reporting cycle	Scope p.57				However, it does not keep track of its energy consumption.	
	102-53 Contact point for questions regarding the report	Scope p.57			302-2 Energy consumption	This measurement is not	
	102-54 Claims of reporting	Scope p.57		GRI 302:	outside of the organization	performed.	
	in accordance with the GRI Standards			Energy 2016	302-3 Energy intensity	This measurement is not performed.	
	102-55 GRI content index	GRI Content Index p.62			302-4 Reduction of energy consumption	The Bridgestone Colombia	
	102-56 External assurance	An Independent Assurance				offices are located in a LEED	
		Report was not performed.				Silver certified building. However, it does not keep track	
				of its energy consumption.			

	Page/Direct Answer	Omissions
no	mic	
orr	uption	
у	Compliance, Fair Competition p.39	
	Compliance, Fair Competition p.39	
	Compliance, Fair Competition p.39	
r	Compliance Committee p.39	
	2018 Ethics and Compliance Training p.39	
	BridgeLine Reporting Channel p.40	
on	npetition	
y	Compliance, Fair Competition p.39	
	Compliance, Fair Competition p.39	
nt	Compliance, Fair Competition p.39	
t,	No cases of this type occurred.	

<b>GRI Standard</b>	Disclosures	Page/Direct Answer	Omissions	GRI Standard	Disclosures	Page/Direct Answer	Omissions	
	302-5 Reductions in energy requirements of products and services	The Bridgestone Colombia offices are located in a LEED Silver certified building. However, it does not keep track		GRI 405:	405-1 Diversity of governance bodies and employees	2018 Workforce by Gender and Age p.45 Bridgestone Latin America North		
		of its energy consumption.		Diversity and	405-2 Ratio of basic salary and	(BS-LAN) Governance p.17 The basic salary for each		
	Emiss	ions		Equal Opportunity	remuneration of women to men	professional category is the same		
GRI 103:	103-1 Explanation of the material topic and its Boundary	Reducing CO2 Emissions p.35		2016		regardless of gender, while fully respecting the individuality of		
Management Approach 2016	103-2 The management approach and its components	Reducing CO2 Emissions p.35				each employee and avoiding discrimination of any kind.		
	103-3 Evaluation of the	Reducing CO2 Emissions p.35			Local Com			
	management approach 305-1 Direct (Scope 1) GHG	The Bridgestone Colombia		GRI 103:	103-1 Explanation of the material topic and its Boundary	People p.29		
	emissions	offices are located in a LEED Silver certified building.		Management Approach 2016       103-2 The management approach and its components       People p.29         103-3 Evaluation of the management approach       People p.29         GRI 413: Local       413-1 Operations with local assessments, and development programs       Volunteering p.30	÷	People p.29		
		However, it does not keep track of its emissions.			People p.29			
	305-2 Energy indirect (Scope 2) GHG emissions	The Bridgestone Colombia offices are located in a LEED Silver certified building. However, it does not keep track			community engagement, impact assessments, and development	•		
GRI 305: Emissions 2016	305-3 Other indirect (Scope 3) GHG emissions	of its emissions. Scope-3 GHG emissions is not registered.	2010 au	413-2 Operations with significant actual and potential negative impacts on local communities	No cases of this type occurred.			
	305-4 GHG emissions intensity	GHG emissions intensity is not			Customer Health and Safety			
	305-5 Reduction of GHG	registered. Reducing CO2 Emissions p.35			103-1 Explanation of the material topic and its Boundary	Mobility p.25		
	emissions 305-6 Emissions of ozone-	Bridgestone Colombia does		GRI 103: Management Approach 2016	ent approach and its components	Mobility p.25		
	depleting substances (ODS)	not emit ozone-depleting substances.			103-3 Evaluation of the management approach	Mobility p.25		
	305-7 Nitrogen oxides (NOX), sulfur oxides (SOX), and other significant air emissionsBridgestone Colombia does not emit NOX, SOX or other significant air emissions.		GRI 416:	416-1 Assessment of the health and safety impacts of product and service categories	Think Before You Drive p.26			
Social				Customer Health	416-2 Incidents of non-	No cases of this type occurred.		
	Diversity and Equ 103-1 Explanation of the material topic and its Boundary	Global Human Rights Policy p.45		and Safety 2016	compliance concerning the health and safety impacts of products and services			
GRI 103: Management	103-2 The management approach and its components	Global Human Rights Policy p.45						
Approach 2016	103-3 Evaluation of the management approach	Global Human Rights Policy p.45						

CONTENT, EDITORIAL GUIDELINES & DESIGN BY:

Acción Social Empresarial www.bridgestone.com.co

## Bridgestone de Colombia S.A.S.

Calle 24A Ave. #59-42 Office 203 Bogotá, Colombia Tel: +571 6544000



Sustainability Report 2018 Colombia